

Countering the Impending Communication Crisis

Presented by Susan Gilbert, CEO, Apogee Interactive, Inc.



August 30, 2022



Welcome!





Countering the Impending Communication Crisis:

Six Critical Elements for Building Strong, Effective, Ongoing Customer Relationships







Energy Bills are Surging

- JD Power Scores Q2 dropped 26 points
- According to research cited: 26-point drop = \$75MM higher operating costs for typical major utility
- 2018 2020 Customer Sat rose 15 points at utilities achieving good digital engagement.
- *Fell* 8 pts for those not digitally engaging
- Six Critical Elements of Effective Digital Engagement





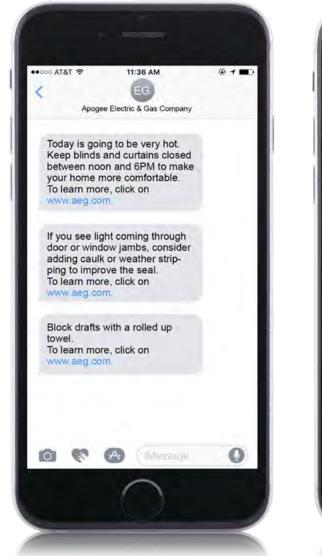
Late Breaking News!!!

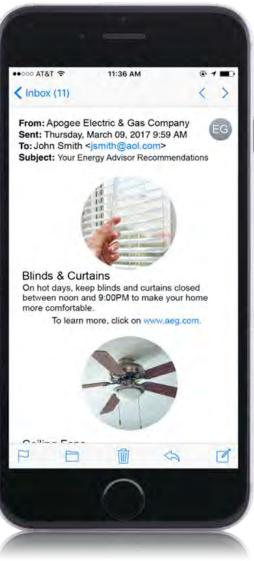




Critical Element #1 Meet Customers Where They Are

- Learn customer's preferences
- Most prefer email
- Segment: some only text
- Send only messaging appropriate for that customer
- For example, low income and renters don't replace the HVAC







Critical Element #2 Treat Every Customer Like a VIP

- Welcome NEW Customers
- Make a GREAT First Impression
- Help Them Understand First Bill
- Present program suited to them



Watch Video >



As You Welcome New Customers...

- Tell them what is special about the utility
- IOU, Cooperative, Public Power Explain
- Offer helpful programs







Welcome Series Automation

1st Video:

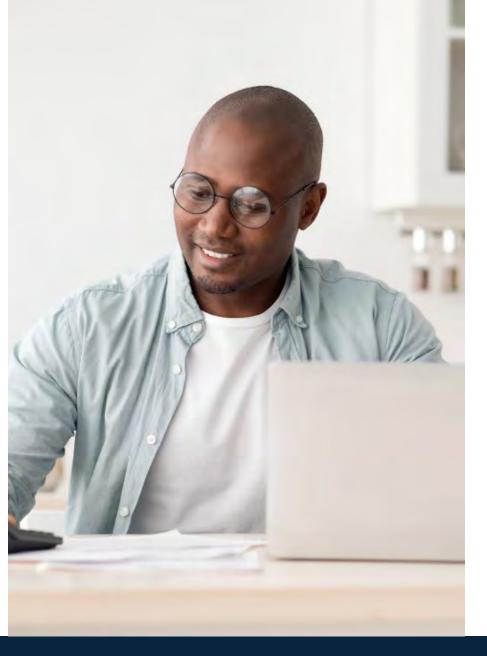
Introduce Utility, Links to Payment Options

2nd Video:

Explain Bill, Link to Paperless Online Bill Pay

3rd Video:

Analyze Bill, Monetize Savings Options, Links to Rebates





Critical Element #3 Delight Customers at Every Interaction

Use Personalized Videos to

- ✓ Promote Programs
- ✓ Budget/Paperless Billing
- ✓ Offer Payment Plans
- ✓ Suggest Ways to Save
- Example: Listen for Impacts of
 - ✓ Weather,
 - ✓ Days of Service,
 - ✓ Rate Change,
 - ✓ Behavior
 - ✓ ~ 1 minute

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Collateral Benefit: Reduced Calls

Why call when you just heard your current bill explained?





Critical Element #3 Delight Customers at Every Interaction

Expect High Bill Compliments!







Critical Element #4 Enable & Empower Employees

✓ Offer Virtual Energy Audits



- ✓ Use Automated Marketing
- ✓ Drive Traffic to Online Tools
- ✓ Reduce Calls





Enable CSRs to Use Digital Tools to Answer Customer's Questions





Automated Marketing Leverages Employees' Time

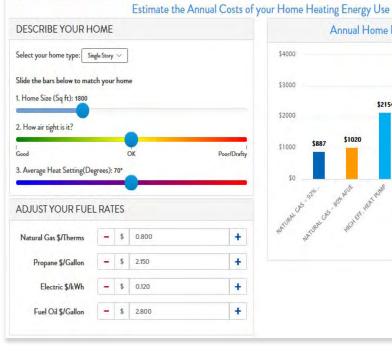


Videos Drive Traffic to **Online Tools or** Programs

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HEATING COMPARISON CALCULATOR







Critical Element #5 Be Timely, Relevant, and Useful

Timely:

Hurricane Alert

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Beat the Peak Alert (Demand Response)

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Winter is Coming

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High Bill Coming

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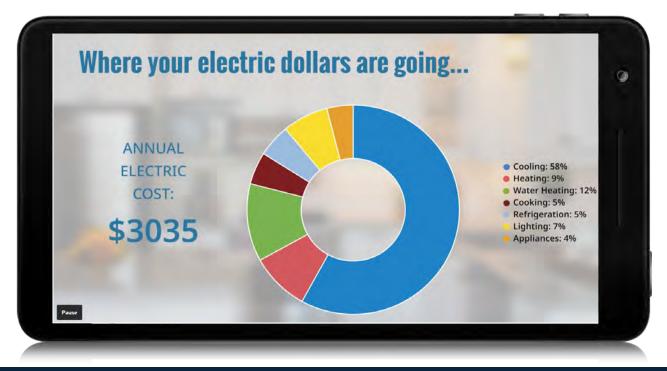


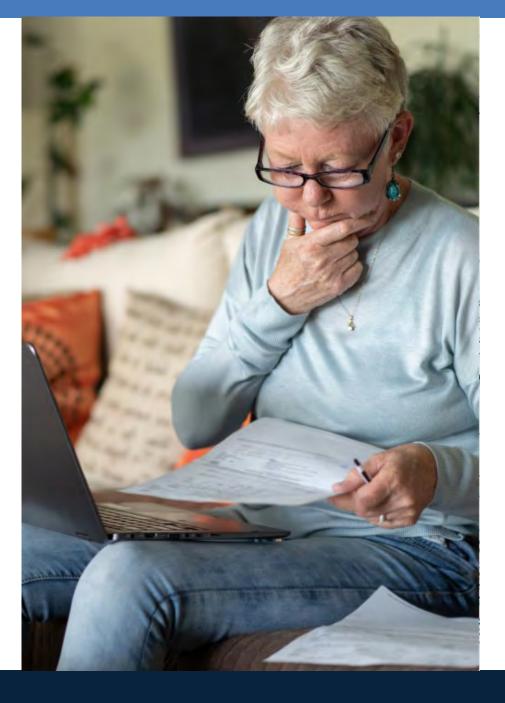


Useful

Annual Energy Report

Watch Video ►







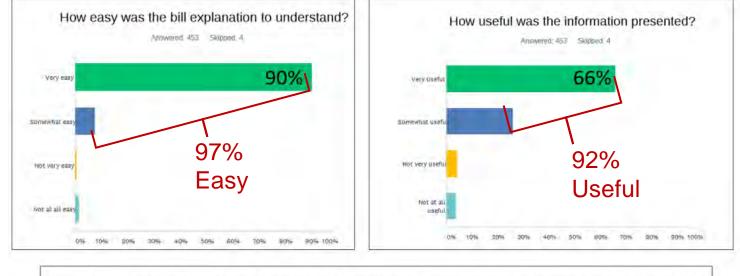
Critical Element #6: Monitor, Evaluate, Refine, and Evolve

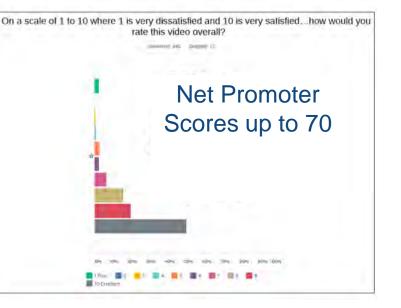
- Watch Opens & CTRs
- Offer Feedback
- Ask for Ratings of...
 - Usefulness
 - Easy to Understand
 - Continue Receiving?
 - Net Promoter Score
 - Verbatim Comments
- Track trends
- Change it up

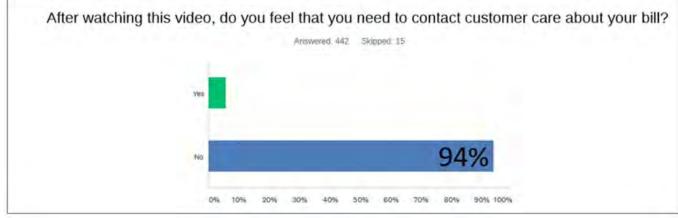




How Do Recipients Rate Videos?



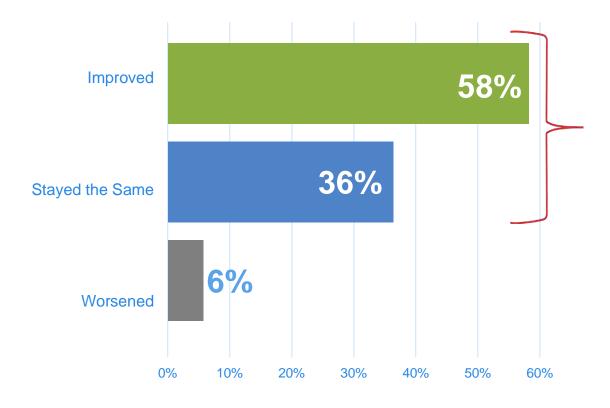






Perception Impact

After watching this video, has your perception of your utility...



94% Improved or Unchanged

~10x more improved (58%) vs. (6%)



Verbatim Comments Say It ALL

AMAZING! How Did You Do THAT? Really Cool. Thank you for this! This was excellent! 孡 Please provide this video every month. Great indivdualized explanation. Impressive! I would give it a 10 on a scale of 1 to 10. Well done! Thank you for providing the closed caption Nice This video presentation is VERY EFFECTIVE. Please continue to provide this critical information about my usage and affecting factors and how to alleviate additional costs. Extremely Pleased! This is helpful for me because we have been financially impacted by COVID-19. Thanks for the info. This was great and confirmed my thoughts about the bill increase. Thank you so much for sending this! The video is easy to understand and contains useful information. Please continue to send. Great way to show the customers what affects your monthly bill. Wow - this video is great! Very helpful. Explain why changing the thermostat effects my bill.



The Digital Engagement Numbers

- **5x** Greater Program Participation
- Personalization + Video = 15x Higher than Standard CTR (30 vs. 2)
- 15% Reduction in High Bill Calls
- 99% Request Continued Receipt of Videos
- 58% Report Improved Perception of Utility
- 11 to 100 pt. Boost in JD Power Score Customer Sat
- Pennies or *Fractions* of a Penny per Message at Scale



In Summary

- #1. Meet customers where they are
- #2. Give VIP treatment
- #3. Delight them in every interaction
- #4. Empower employees
- #5. Messaging: timely, relevant, useful
- #6. Monitor, evaluate, evolve

Let us know if you'd like ...

- copy of this presentation
- or the playbook

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Questions?

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apogee.net





Upcoming Events

Next Webinar 2:00 p.m. Sept 22

New Applications Available from Apogee

- EV and advanced rates analyzer
- Marketplace integrated with online audit
- Energy Monitor to flag irregular use

Major Conferences:

Sept 13 - 16, E Source, Denver Oct. 17 – 20, EMACS, Orlando

Nov. 13 – 16 APPA Connections, Minneapolis



